

VALUE PLANNING	ANALYZE	DESIGN	BUILD	DEPLOY/IMPLEMENT	RUN/MAINTAIN	CONT. IMPROVEMENT
1. Analyze Strategy	X					
2. Assess Maturity Level	X					
3. Understand Business Model	X					
4. Assess: Competitive, Differentiated & Non-Core Competencies	X					
5. Identify Performance & Value Opportunities	X	X				
6. Map Service Flow	X	X	X	X	X	X
VALUE IDENTIFICATION						
7. Create Operational Business Model	X					
8. Analyze & Benchmark As-Is Competencies	X	X				
9. Identify Business Challenges & Pain Points	X	X				
10. Understand To-Be Competencies		X				
11. Prioritize Competencies based on Value & Performance Drivers		X				
12. Define SAP Groupings I, II & III		X				
VALUE CREATION						
13. Create Strategy Map		X				
14. Understand/Create Scorecards		X				
15. Create Value Map		X				
16. Create Performance Measurements		X	X			
17. Create Value Governance Model		X	X			X
18. Define Operational Model, Process Standardization & Process Integration	X	X	X			X
19. Develop Value Chain Diagram Process Models (level 1-3)	X	X				
20. Develop Event-driven Process Chain Models (level 3-5)		X				
21. Assess/Define Process Architecture, High Value Processes & Low Value Processes	X	X				X
22. Assess/Define Information Architecture Flow		X	X			
23. Create Process Governance		X	X			X
24. Value Audits			X	X	X	X
25. System Consolidation	X	X	X	X	X	X